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LI Xiande, KRATKE Stefan

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Shanghai’s Attractiveness and Relational Power within the Chinese Urban Network

Xiande LI*1 and Stefan KRÄTKE*2

Abstract In the era of globalization and informatization, the urban network represents the main feature of the urban system’s spatial organization. A most important driving force of urban network formation is the spatial networking of firms. In this article, we present an analysis of Shanghai’s positioning within the Chinese urban network. We use the listed companies’ annual report data to set up a database on the firms’ network of headquarters and subsidiaries in order to evaluate the attractiveness and relational power of Shanghai within the Chinese urban network in 2005 and 2010. This research leads to three main conclusions: (1) Shanghai and other cities along the coast and the Yangtze River are characterized by a high degree of connectivity in terms of intensive economic ties. Among the cities in East China, North China and South China, Shanghai has strengthened its attractiveness from 2005 to 2010. Based on the power of central government owned enterprises, Shanghai, Beijing and Shenzhen (the three financial centers of China) reveal the strongest economic ties. Thus the Chinese urban system shows a clear hierarchy in terms of network centrality. (2) Shanghai strengthened its connectivity with cities in East China, North China, South China and the Shandong region from 2005 to 2010. The main investment destinations for listed companies of Shanghai were cities located in proximity to Shanghai. However, Shanghai also increased its outward impact (radiation) in terms of connectivity to other economic centres of China such as Beijing. (3) Our regression analysis revealed that the city’s GDP had a positive effect on Shanghai’s economic interaction with other Chinese cities, where as administrative hierarchy, population size and labor cost did not pass the significance test. In 2005, land cost had a significant effect on Shanghai’s connectivity, yet in 2010 this variable did not prove to have a significant impact.

Key words: urban network, listed companies, attractiveness, relational power, Shanghai

1. Introduction

Taylor (2004) pointed out that cities could not be understood as isolated entities. He emphasized that processes of networking are a key factor of the development of cities. The

*1Department of Geography, Shanghai Normal University, Shanghai, China
E-mail: lixiande2007@163.com

*2Department of Economic and Social Geography, European University Viadrina, Frankfurt (Oder), Germany
E-mail: kraetke@t-online.de
rapid development of transport and communication technologies has fostered a strong expansion of interaction between cities (Taylor et al., 2007). Castells (2010) emphasized the importance of the “space of flows” and indicated that networking has been a fundamental driving force of urban development. Taylor (2010) argued that the ongoing development of interurban connections has led to the formation of a complex urban network. According to diverse empirical studies, company headquarters and the firms’ network of branch establishments are functioning as a backbone of urban network formation (Derudder, 2006; Wall, 2009; Krätke, 2014).

With regard to the gravitational force of cities, Zhou (1998) distinguished between the cities’ attractiveness and their outward impact (radiation). Alderson and Beckfield (2004) used social network analysis in order to analyze the functioning of gravitational forces within the world city network. In detail, they used the measures of a city’s in-degree and out-degree as representing the attractiveness and outward impact (radiation) of a city within the urban network. Alderson and Beckfield (2004) also introduced sociological concepts such as the reputation and power of cities in their analysis, arguing that high attractiveness signifies a city’s high reputation where as a city’s outward impact (radiation) signifies its relational power. According to Wall et al. (2011), a city’s economic control and command capacities are most important with regard to hierarchical relations within the urban system.

Shanghai represents China’s largest economic center and plays an outstanding role in China’s urban network (Wang and Ning, 2004; Wu and Ning, 2012). Due to the limited availability of relational data on interurban connections, previous studies used attribute data and gravitation models for analyzing the interaction of cities (Liu, 2010; Li, 2012). By contrast, our empirical study starts from the listed companies’ annual reports in order to set up a database on the firms’ headquarter–subsidiaries network. This represents a relational database which enables to reveal the real economic interaction between cities (Li, 2015).

This analysis consists of three parts: The first part describes the data source and the research area. The second part analyzes the relational positioning of Shanghai in the Chinese urban network from the perspective of listed companies’ network ties. We use the number of subsidiaries and amount of investments that are linking other cities to Shanghai as indicators of Shanghai’s attractiveness. Shanghai’s outward ties in terms of the number of subsidiaries and amount of investments that are linking Shanghai to other cities are used as indicators of the city’s radiation or relational power. In the third part, we present an analysis of the factors of network formation (regression analyses).

2. Research data and research area

2.1 Research data source

In 1990, China has set up the Shanghai Stock Exchange and the Shenzhen Stock Exchange. In the year of foundation, only 9 listed companies were registered. On December 31, 2010, the number had increased to 2,038 listed companies. These listed companies have become
the main actors of China’s economy (Li, 2015).

Listed stocks in mainland China can be divided into A-shares and B-shares. A-shares stocks are issued within the territory of China for domestic institutions, organizations and individuals (excluding Hong Kong, Macao and Taiwan). They are traded with Renminbi. B-shares stocks are also issued by domestic companies for investors from Hong Kong, Macao, Taiwan and foreign countries. They are subscribed and traded with foreign currencies. Because all B-share companies have set up A-shares, we only need to check the A-share listed companies’ annual reports for our analysis of network relations. From the website of Shanghai Stock Exchange and Shenzhen Stock Exchange (Li, 2015), we received 1,356 annual reports of 2005 and 2,038 annual reports of 2010.

In 1995, the Chinese Ministry of Finance issued the “Interim provisions of consolidated financial statements” which represents the authoritative normative document for the companies’ financial statements. This provision states: “When the parent company prepares the consolidated financial statements, it must list all of domestic and overseas subsidiaries under its control in the consolidated financial statements.” The term ‘control’ means that the parent company must have a share of more than 50% or a ‘substantial’ control of subsidiaries (although the share amounts to less than 50%). The annual report’s consolidated financial statements includes information such as the subsidiary’s name, registered address, business scope, nature of business, and total investment amount. Table 1 shows the consolidated financial statements of the Baosteel Group. The annual reports of listed companies are open to the public and under supervision of the whole society. Our analysis uses the report’s information on subsidiaries in order to perform a network analysis of inter-urban economic linkages.

This study focuses on subsidiaries located outside their headquarters’ city in order to analyze the cities’ interconnections. The basic spatial units of data processing are the prefectural level city, the sub-provincial city and the municipality. In the particular case of the Hainan province, which only has two prefectural level cities (Haikou and Sanya), we have to use the county or county-level city as the basic spatial unit. According to Table 1, Baosteel Group, whose headquarter is located in Shanghai, has a subsidiary in Yixing, which is a county-level city that belongs to the prefectural level city, namely Wuxi City. Accordingly, we find in the

<table>
<thead>
<tr>
<th>Name</th>
<th>Registered address</th>
<th>Business scope</th>
<th>Nature of business</th>
<th>Total investment amount (ten thousand Yuan)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baoyin Special Steel Co. Ltd</td>
<td>Yixing</td>
<td>Production and sales of steel pipe</td>
<td>manufacturing industry</td>
<td>5,000</td>
</tr>
<tr>
<td>Nantong Baoshan Iron and Steel Co. Ltd</td>
<td>Nantong</td>
<td>Steel processing and sales</td>
<td>manufacturing industry</td>
<td>59,458</td>
</tr>
<tr>
<td>......</td>
<td>......</td>
<td>......</td>
<td>......</td>
<td>......</td>
</tr>
</tbody>
</table>

Source: annual report of Baosteel Group in 2010
headquarter–subsidiaries network database one record indicating that Shanghai has an economic-organizational link to a subsidiary firm in Wuxi City, and the amount of investment is 50,000,000 Yuan (Table 1). The complete network data base includes all recorded links of the companies included.

2.2 Research area definition

Zhou and Zhang (2003) used foreign freight flow, railway passenger flow, and population movements in order to delimit the urban economic regions of China (Figure 1). First, they analyzed the centrality of Chinese cities by means of identifying central cities and their hinterland in accordance with the main direction of economic interactions. Finally, they proposed their scheme of Chinese urban economic regions: North China (Beijing, Tianjin, Hebei, Shanxi, Inner Mongolia except of Hulun Buir City, Xing’an League, Tongliao City, Chifeng City, Alxa League, Henan except of Nanyang Xinyang City, Zhumadian); East China (Shanghai, Jiangsu, Zhejiang, Anhui, Jiangxi except of Ji’an and Ganzhou); South China (Guangdong, Hunan, Guangxi, Hunan, Jiangxi, Ji’an, Ganzhou); Northeast China (Liaoning, Jilin, Heilongjiang, Hulun Buir City, Xing’an League, Tongliao City, Chifeng City of Inner Mongolia), Southwest China (Chongqing, Sichuan, Yunnan, Guizhou); Northwest China (Shaanxi, Gansu, Qinghai, Ningxia, Alxa League of Inner Mongolia, Xinjiang), Tibet, Shandong, Fujian, Hubei (Hubei prov-

![Figure 1 Chinese urban economic regions](source: Zhou and Zhang (2003))
Shanghai’s Attractiveness and Relational Power within the Chinese Urban Network

3. Analysis of gravitation effects of Shanghai in the Chinese urban network

3.1 Analysis of attractiveness

From 2005 to 2010, Shanghai significantly increased its attractiveness within the Chinese urban network. In 2010, listed companies from 107 cities established in total 683 subsidiaries in Shanghai. The total investment amount was 110.99 billion Yuan. Compared with the situation in 2005, the number of cities whose companies had subsidiaries in Shanghai increased by 25, and the number of subsidiaries (in Shanghai) increased by 50.31%; the amount of investment increased 6.01 times. Cities represent the basic anchoring points of firm networks (Abe, 1984, 1995; Hino, 1984). Subsidiaries from other cities’ listed companies are important elements in the firm network, functioning as a platform for gathering capital, technology, inform-
tion and other factors. These subsidiaries link other cities to Shanghai, and thus contribute to urban network formation (Figure 2 and Figure 3).

### 3.1.1 Shanghai’s increased attractiveness to East China, South China and North China

From 2005 to 2010, subsidiaries in Shanghai originating from Northwest China decreased. The Tibet region did not have any subsidiaries in Shanghai. Yet the number of subsidiaries originating from other regions increased considerably (Figure 4). Listed companies from East China, South China and North China set up 199, 182, 169 subsidiaries in Shanghai respectively. The respective shares amounted to 28.76%, 26.30% and 24.42%, the total share of these regions reached 79.48% in 2010 as compared to 74.10% in 2005. These data clearly indicate Shanghai’s increasing locational attractiveness with regard to the above-mentioned regions’ companies. Indeed, these three regions are forming China’s economic heartland, similar to the North East Megalopolis of the United States (Gottmann, 1987) and the Tokaido Megalopolis of Japan (Murayama, 2000).

Subsidiaries from North China, South China and East China invested 59.81, 19.74 and 10.35 billion Yuan respectively in Shanghai, the share of which was 60.50%, 19.97% and 10.47%.
The total share of these three urban regions amounted to 90.95% in 2010 as compared to 75.86% in 2005. The sharp rise of North China's regional share is clearly visible (Figure 5). Of the North China's investment to Shanghai, a share of 94.52% originated from Beijing. The rise of Beijing in the Chinese urban network is mainly due to the agglomeration of central government owned enterprises' headquarters (Pan et al., 2013).

Inside the region of East China, companies located in Jiangsu and Zhejiang set up 162 subsidiaries in Shanghai in 2010, accounting for 81.41% of East China's share and 23.41% of total China. Anhui and North Jiangxi set up 37 subsidiaries in Shanghai, which amounts to 18.59% of East China's share and to only 5.34% of total China. Thus Jiangsu and Zhejiang appear as the most important hinterland of Shanghai, whereas Anhui and North Jiangxi show comparatively weak economic interlinks with Shanghai.

3.1.2 Shanghai’s increased attractiveness to cities located along the Yangtze River and eastern coast

Shanghai, which functions as a most important intersection point of the Chinese T-shaped development axis (Zhang and Lu, 2010), has also increased its attractiveness to the firms located in cities along the Yangtze River and eastern coast. 17 cities that are situated along
the Yangtze River set up 172 subsidiaries in Shanghai, with a total amount of investment of 11.76 billion Yuan in 2010. 67 coastal cities set up 578 subsidiaries in Shanghai, and the total investment amounted to 205.49 billion Yuan. The total share of the number of subsidiaries and the amount of investments originating from cities along the Yangtze River and Eastern coast were 80.47% and 89.94% respectively. Compared to 2005, the number of subsidiaries and the amount of investments increased by 13.25% and 23.61% respectively. In conclusion, Shanghai and the cities along the Yangtze River and eastern coast are characterized by a strong increase of economic interaction.

Furthermore, Shanghai’s attractiveness to cities along the Yangtze River and coastal area shows the characteristics of a hierarchical diffusion. Companies located in metropolis such as Shenzhen, Beijing, Haikou, Hangzhou, Tianjin, Ningbo, Taizhou, Nanjing, Suzhou, Xiamen set up 392 subsidiaries in Shanghai, including an investment of 96.72 billion Yuan. The respective shares were 56.65% and 87.21% in 2010. Compared to 2005, these shares increased by 21.7% and 47.28% respectively.
3.1.3 The role of central government owned enterprises in the formation of economic interlinks between Shanghai, Beijing and Shenzhen

Shanghai, Beijing and Shenzhen are functioning as financial centers of China’s economy. The power of central government owned enterprises has led to a strong increase of Shanghai’s attractiveness to Shenzhen and Beijing. Central government owned enterprises’ consolidated their dominant position in the Chinese urban network (Li, 2015).

Companies located in Shenzhen have set up 112 subsidiaries and invested 17.47 billion Yuan in Shanghai, accounting for a share of 16.18% and 17.67% of China respectively. Compared with 2005, the increase in the share of the number of subsidiaries and sum of investment amounted to 2.96% and 0.77% respectively. This finding indicated that from 2005 to 2010 Shenzhen further strengthened its economic ties with Shanghai.

Shenzhen’s listed companies of the economic branches of real estate, machinery and equipment, transportation, financial services and information services represented the main actors investing in Shanghai. Real estate companies from Shenzhen became the most important sector for investments in Shanghai, since 11 real estate companies of Shenzhen set up 53 subsidiaries and invested 10.66 billion Yuan in Shanghai, the shares of which were 46.42% and 61.03% respectively. Among the Shenzhen firms investing in Shanghai, the subsector of financial services appears on the second rank. Financial enterprises such as China Ping An, China Merchants Bank, CITIC Securities set up 7 subsidiaries in Shanghai. The amount of investments has reached 4.55 billion Yuan, accounting for a share of 26.03% of investments from Shenzhen.

Table 2 shows a listing of some central government owned enterprises from Shenzhen which have made investments in Shanghai (see Table 2). In 2005, two central government owned enterprises, namely China Merchants Property and China International Marine Containers (CIMC) set up 13 subsidiaries in Shanghai, the total amount of investments was 5.65 billion Yuan. The proportion of Shenzhen was 22.92% and 18.90% respectively. In 2010, the central government owned enterprises considerably increased their investment in Shanghai. In 2010, the central government owned enterprises from Shenzhen set up 26 subsidiaries and invested 16.93 billion Yuan in Shanghai, accounting for 96.94% of Shenzhen’s total investment and 17.13% of total national investment in Shanghai. Central government owned enterprises from Shenzhen became a main force of investment in Shanghai. In 2010, these central government owned enterprises were based in the economic branches of real estate development, financial services and manufacturing of shipping containers. It was noteworthy that the shipping container manufacturing firm CIMC also engaged in real estate business activity in Shanghai, which represented the most important real estate market of the Chinese economy.

In 2010, companies located in Beijing set up 104 subsidiaries and invested 56.53 billion Yuan in Shanghai. This represents a share of 15.25% with regard to the number of subsidiaries and 57.19% of the total amount of investments. Compared to 2005, the shares increased by 4.51% and 26.86% respectively. These data reveal that Beijing further strengthened its economic ties with Shanghai.
Beijing’s listed companies’ investment in Shanghai was mainly concentrated in the sectors of information services, information equipment, and building materials industries. The number of subsidiaries belonging to these three industries was 22, 15, and 11 respectively. The subsidiaries of the information services industry provided software, information services and cultural services, whereas subsidiaries of the information equipment industry firms concentrated on sales and R&D. The building materials industry’s subsidiaries in Shanghai were primarily active in construction projects. The total amount of investment of this capital-intensive industry was up to 441.17 billion Yuan, accounting for 78.04% of Beijing’s investment to Shanghai.

Furthermore, Beijing’s central government owned enterprises invested a lot in Shanghai (Table 3). In 2005, five central government owned enterprises based in Beijing set up subsidiaries in Shanghai (accounting for 1.93% of the subsidiaries and 2.82% of the amount of invest-
Huaneng Power International represented the enterprise with the largest investment in Shanghai. Its Shanghai subsidiary engaged in electricity production with an investment of 380 million Yuan.

<table>
<thead>
<tr>
<th>The China Securities Regulatory Commission’s industry classification</th>
<th>Number of parent company</th>
<th>Number of subsidiaries</th>
<th>Investment amount (ten thousand Yuan)</th>
<th>Investment purposes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building materials</td>
<td>7</td>
<td>15</td>
<td>4,411,675.8</td>
<td>Construction engineering (6) + R &amp; D (3) + Production (3)</td>
</tr>
<tr>
<td>Mining</td>
<td>2</td>
<td>3</td>
<td>445,814.9</td>
<td>Shipping services (1) + Sales (1) + Import and export trade (1)</td>
</tr>
<tr>
<td>utilities</td>
<td>2</td>
<td>3</td>
<td>232,238.8</td>
<td>Power production (3)</td>
</tr>
<tr>
<td>Real estate</td>
<td>2</td>
<td>4</td>
<td>213,996.1</td>
<td>Real estate development (4)</td>
</tr>
<tr>
<td>Chemical industry</td>
<td>2</td>
<td>6</td>
<td>157,239.7</td>
<td>Information services (2) + Investment holdings (1) + Import and export trade (1) + Technology services (2) + Production</td>
</tr>
<tr>
<td>Information services</td>
<td>11</td>
<td>22</td>
<td>76,034.2</td>
<td>Information services (21) + cultural services (1)</td>
</tr>
<tr>
<td>Delivery equipment</td>
<td>2</td>
<td>7</td>
<td>20,260</td>
<td>Research and development (5) + production (5) + Sales (5) + Import and export trade (1) + Technology services (1)</td>
</tr>
<tr>
<td>Information equipment</td>
<td>6</td>
<td>11</td>
<td>19,125.48</td>
<td>Research and development (5) + Sales (7) + Import and export trade (2) + production (1) + technology services (2)</td>
</tr>
<tr>
<td>Catering and tourism</td>
<td>4</td>
<td>7</td>
<td>17,954.92</td>
<td>Catering services (2) + Tours (5)</td>
</tr>
<tr>
<td>Financial services</td>
<td>3</td>
<td>3</td>
<td>16,724.23</td>
<td>Financial services (3)</td>
</tr>
<tr>
<td>Non-ferrous metal</td>
<td>2</td>
<td>2</td>
<td>12,561.81</td>
<td>R &amp; D (1) + Production + (2) + Sales (1)</td>
</tr>
<tr>
<td>Equipment</td>
<td>4</td>
<td>8</td>
<td>9,815.01</td>
<td>Sales (8) + R &amp; D (3) + Production (6)</td>
</tr>
<tr>
<td>pharmaceutical Biotechnology</td>
<td>2</td>
<td>3</td>
<td>6,613.15</td>
<td>Production (1) + Sales (3)</td>
</tr>
<tr>
<td>Transportation</td>
<td>2</td>
<td>3</td>
<td>5,650</td>
<td>Transportation services (2)</td>
</tr>
<tr>
<td>Textile and apparel</td>
<td>2</td>
<td>4</td>
<td>4,670.2</td>
<td>Import and export trade (2) + R &amp; D (1) + Production (2) + sales (3)</td>
</tr>
<tr>
<td>Agriculture, Forestry, animal husbandry and fisheries</td>
<td>1</td>
<td>1</td>
<td>2,000</td>
<td>Import and export trade (1) + Technology services (1)</td>
</tr>
<tr>
<td>Electronic</td>
<td>1</td>
<td>1</td>
<td>450</td>
<td>Sales (1) + Consulting (1)</td>
</tr>
<tr>
<td>Food &amp; beverage</td>
<td>1</td>
<td>1</td>
<td>153</td>
<td>Sales (1)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>56</strong></td>
<td><strong>104</strong></td>
<td><strong>5,652,977.43</strong></td>
<td>–</td>
</tr>
</tbody>
</table>

Source: listed companies headquarter–subsidiaries network database

Note: Since a company may have more than one investment purpose, the total number of statistical categories for investment purposes may exceed the number of subsidiaries.
In 2010, 15 central government owned enterprises from Beijing set up 35 subsidiaries in Shanghai, with a total investment amount of 51.07 billion Yuan. These data represent a share of 33.65% and 90.34% respectively of Beijing’s enterprises’ activity. The amount of these investments reached a share of 52.15% of Beijing’s enterprises’ activity in China. Compared to 2005, the central government owned enterprises’ investment in Shanghai showed a strong increase. The flow of the listed companies’ capital from Beijing to Shanghai originated for the most part from these central government owned enterprises. For example, the share of investments of China Metallurgical, China Construction, China Railway Construction’s projects in Shanghai reached 45.5% of the total investment in China (Table 4). Thus Beijing’s central government owned enterprises exert a quite strong influence on Shanghai’s economy. On this background, the Shanghai Municipal Commission of Economy and Informatization set up the Service for Central Government Owned Enterprises Department in 2009 in order to attract more branches of central government owned enterprises. Yet the agglomeration of subsidiaries in Shanghai, which can be interpreted as a manifestation of the city’s attractiveness and reputation, does not lead to a strengthening of Shanghai’s relational power within the Chinese urban network (see also Alderson and Beckfield, 2004). In a similar way, Hino (1996) argued that the city of Sendai is functioning as a Shiten Toshi (Branch Agglomeration City), whose economy is still under the control of Tokyo’s powerful headquarter economy. For Shanghai, it

<table>
<thead>
<tr>
<th>Parent company</th>
<th>The China Securities Regulatory Commission’s industry classification</th>
<th>Number of subsidiaries</th>
<th>Investment amount (ten thousand Yuan)</th>
<th>Share of China</th>
</tr>
</thead>
<tbody>
<tr>
<td>China Metallurgical</td>
<td>Building materials</td>
<td>4</td>
<td>3,931,744</td>
<td>40.14%</td>
</tr>
<tr>
<td>China Railway Construction</td>
<td>Building materials</td>
<td>2</td>
<td>159,624.8</td>
<td>1.63%</td>
</tr>
<tr>
<td>Coal Energy</td>
<td>Extractive industries</td>
<td>2</td>
<td>365,814.9</td>
<td>3.73%</td>
</tr>
<tr>
<td>Chinese Architecture</td>
<td>Building materials</td>
<td>2</td>
<td>288,338.3</td>
<td>2.94%</td>
</tr>
<tr>
<td>GD</td>
<td>Utilities</td>
<td>1</td>
<td>133,759.8</td>
<td>1.37%</td>
</tr>
<tr>
<td>Huaneng Power International</td>
<td>Utilities</td>
<td>2</td>
<td>98,479</td>
<td>1.01%</td>
</tr>
<tr>
<td>ChinaShenhua</td>
<td>Extractive industries</td>
<td>1</td>
<td>80,000</td>
<td>0.82%</td>
</tr>
<tr>
<td>China Heavy Industries</td>
<td>Delivery equipment</td>
<td>6</td>
<td>19,910</td>
<td>0.20%</td>
</tr>
<tr>
<td>China Petrochemical</td>
<td>Chemical industry</td>
<td>1</td>
<td>7,250</td>
<td>0.07%</td>
</tr>
<tr>
<td>ChinaInternational Travel Service</td>
<td>Catering and tourism</td>
<td>4</td>
<td>6,109.92</td>
<td>0.06%</td>
</tr>
<tr>
<td>Sinotrans Air Transportation</td>
<td>Transportation</td>
<td>2</td>
<td>5,450</td>
<td>0.06%</td>
</tr>
<tr>
<td>Aerospace Information</td>
<td>Information services</td>
<td>3</td>
<td>5,303.6</td>
<td>0.05%</td>
</tr>
<tr>
<td>China Chemical</td>
<td>Building materials</td>
<td>1</td>
<td>3,606.8</td>
<td>0.04%</td>
</tr>
<tr>
<td>Datang Telecom</td>
<td>Information equipment</td>
<td>3</td>
<td>1,506</td>
<td>0.02%</td>
</tr>
<tr>
<td>Air China</td>
<td>Transportation</td>
<td>1</td>
<td>200</td>
<td>0.00%</td>
</tr>
</tbody>
</table>

Source: listed companies headquarter–subsidiaries network database
is facing huge challenge to develop a strong headquarter economy containing command and control capacities rather than a branch economy that rests under control of other cities’ firm headquarters.

3.2  Shanghai’s relational power within the Chinese urban network

In 2010, Shanghai’s listed companies set up 931 subsidiaries in 148 other cities. The investment amounted to 105.16 billion Yuan. Compared to 2005, the number of cities with subsidiaries of Shanghai enterprises and the related amount of investments increased by 33.33% and 23.39% respectively. This finding proves that Shanghai has considerably strengthened its outward impact (radiation) within the Chinese urban network (Figure 6 and Figure 7).

3.2.1  Shanghai’s outward impact on East China, North China and South China

First, our research detects a spatial imbalance of Shanghai’s outward impact on other regions of China. The city’s relational power is to a large extent concentrated on the regions of East China, North China and South China. Enterprises located in Shanghai set up 400, 114 and 108 subsidiaries in East China, North China and South China respectively. The respective

![Network links originating from Shanghai to other cities (2005)](image)

Source: listed companies headquarter–subsidiaries network database
shares amounted to 42.92%, 12.23% and 11.59%, accounting for 66.74% of China. In particular, an outstanding position of East China has been detected (Figure 8).

Anhui and the North Jiangxi region contained only 41 subsidiaries of Shanghai’s listed companies in 2005 and 48 subsidiaries in 2010. In East China, these regions’ share amounted to 12% and 15.59% respectively. Indeed, the role of Anhui and North Jiangxi, which form a part of the Pan-Yangtze River Delta, is rather marginal with regard to Shanghai’s outward economic links. These regions’ network links with Shanghai—similar to the Tohoku region’s relationship with Tokyo—still need to be strengthened in order to integrate with Shanghai’s economy.

As regards the amount of investments, Shanghai based firms invested much more in East China than in North China. In 2010, Shanghai based firms invested 41.88 billion Yuan in East China, 15.28 billion Yuan in North China, 10.75 billion Yuan in Shandong, and 6.85 billion Yuan in South China, accounting for 84.40% of the total sum of investments in China (Figure 8).

In 2010, Shanghai’s listed companies for the first time set up one subsidiary in Lhasa. Due to the alpine geographical environment and comparatively weak economic development in Tibet, the economic links between Shanghai and Tibet remain very limited.

Second, Shanghai’s outward linkages display the characteristics of a neighbourly diffusion.
In 2005 and 2010, Shanghai’s listed companies set up 229 and 352 subsidiaries respectively in the provinces of Jiangsu and Zhejiang, which are situated in relatively close proximity to Shanghai. The shares of these provinces amounted to 37.77% and 38.42% respectively. In 2005 as well as in 2010, Nanjing and Suzhou were the cities that contained the largest number of subsidiaries originating from Shanghai. Thus geographical proximity appears to remain an important locational factor of Shanghai’s listed companies’ investment activity. Primate cities in the Yangtze River Delta represent a prime destination of Shanghai’s listed companies’ investments.

3.2.2 Shanghai’s outward links to central cities such as Beijing

Shanghai’s investment in cities outside the Yangtze River Delta was characterized by a shape of hierarchical diffusion. Except for Jiangsu and Zhejiang, Shanghai’s investment is concentrated on a small number of economically central cities. In 2010, Shanghai’s companies had set up more than 20 subsidiaries in Beijing, Chongqing, Chengdu, Shenzhen, Tianjin, Wuhan, Shenyang, Dalian and Qingdao respectively, which amounted to a total number of 264 subsidiaries, accounting for 28.33% of subsidiaries originating from Shanghai in China as a whole. This finding indicates that for Shanghai’s listed companies, the size of urban economies represents an important locational factor for outward investments.

It is noteworthy that Shanghai’s outward links to Beijing show a significant increase, and that the largest part of investments from Shanghai to North China was concentrated in Bei-
In 2010, Shanghai set up 49 subsidiaries in Beijing, and the sum of investments amounted to 9.40 billion Yuan. Compared to 2005, the number of subsidiaries increased by 11. According to the urban network theory presented by Alderson and Beckfield (2004), a city with strong relational power (outward links) will also achieve a greater attractiveness or better reputation because of its powerful positioning within the urban network. Beijing does have a strong relational power within the Chinese urban network and at the same time increased its reputation.

We also checked the industry classification and ownership structure of Shanghai’s listed companies investing in Beijing. In 2010, five central government owned enterprises based in Shanghai set up 12 subsidiaries in Beijing, investing 5.44 billion Yuan which accounted for 58.09% of the total sum of Shanghai’s investmentsto Beijing. The largest amount of investment came from China Unicom, a Shanghai based central government owned enterprise. China Unicom invested 5.28 billion Yuan in Beijing, accounting for 56.19% of the total sum of investments from Shanghai to Beijing (Table 5). The rise of central government owned enterprises in the Chinese economic system is changing the country’s urban network (Ning and Wu, 2011).

### Table 5 Investments of Shanghai based central government owned enterprises in Beijing

<table>
<thead>
<tr>
<th>Parent company</th>
<th>CSRC’s Industry Classification</th>
<th>Number of subsidiaries</th>
<th>Investment amount (ten thousand Yuan)</th>
<th>Proportion of investments in Beijing</th>
<th>Business Scope</th>
</tr>
</thead>
<tbody>
<tr>
<td>China Unicom</td>
<td>Information services</td>
<td>9</td>
<td>5,284</td>
<td>56.19%</td>
<td>Operations headquarters (1)+ Information services (6) + Sales (2)</td>
</tr>
<tr>
<td>Shanghai Putian</td>
<td>Information equipment</td>
<td>1</td>
<td>350</td>
<td>0.37%</td>
<td>Production + Sales</td>
</tr>
<tr>
<td>Sinotex</td>
<td>Chemical industry</td>
<td>1</td>
<td>8,000</td>
<td>0.85%</td>
<td>R &amp; D + Sales</td>
</tr>
<tr>
<td>Sinochem International</td>
<td>Commercial trade</td>
<td>1</td>
<td>2,350</td>
<td>0.25%</td>
<td>Warehousing</td>
</tr>
<tr>
<td>Visual media</td>
<td>Information services</td>
<td>1</td>
<td>4,000</td>
<td>0.43%</td>
<td>Television service</td>
</tr>
</tbody>
</table>

Source: listed companies headquarter–subsidiaries network database

4. Influential factors of Shanghai’s positioning within the Chinese urban network

4.1 Theoretical assumptions

4.1.1 Administrative hierarchy effect

Ning (1998) noted that under the socialist market economy system local government has become an important variable of economic development. Liu (2006) termed this phenomenon as representing an “Administrative Economy.” Hino (1996) found that the geographic structure of firm networks has been affected by administrative divisions. He termed this phenome-
non as “territoriality” (Hino, 1999). His study detected that prefectural capitals such as Sendai, Sapporo, Hiroshima and Fukuoka had significant advantages for functioning as anchoring points of a branch network. Pan et al. (2013) found out that higher administrative level cities offered the information flow and policy advantages that enables to attract corporate headquarters and branch offices more easily than other cities.

Accordingly, we propose the first theoretical assumption: (1) Higher administration level cities are both main investment destinations and source of listed companies.

In the quantitative analysis, we set up a dummy variable that accounts for administrative hierarchy. If a city is the national capital, the provincial capital or a city specifically designated in the State Council of China’s plan, this variable gets a value of 1, otherwise the variable is zero. We expect the regression coefficient of this variable and the number of subsidiaries originating from Shanghai as well as the number of subsidiaries directed from outward cities to Shanghai to be positive.

4.1.2 Proximity effect

According to the “center-periphery” concept of the new economic geography, urban economic activity shows the feature of decay in relation to distance (Lu, 2013). Thus geographic proximity and cultural proximity can lead to increasing regional economic linkages (Lu, 2013). The research literature emphasizes that the Yangtze River Delta represents the most important hinterland of Shanghai (Tang and Zhao, 2010; Luo et al., 2011).

Accordingly, we propose the second theoretical assumption: (2) Cities located in the Yangtze River Delta are both main investment destinations and source of listed companies investing in Shanghai.

We set up a dummy variable for including the proximity effect. If the city is located in the Yangtze River Delta, this variable gets a value of 1, otherwise this variable is zero. The regression coefficient of this variable and the number of subsidiaries originating from Shanghai as well as the number of subsidiaries directed from outward cities to Shanghai is expected to be positive.

4.1.3 Urban size effect

Research literature on urban economics has emphasized that city size represents one of the key variables of the urban economy (Lu, 2013). In this study, we use GDP and population number (permanent residents number) to represent urban economic size and urban population size respectively.

Thus the third theoretical assumption of our empirical test is: (3) Cities of larger size are both main investment destinations and source of Shanghai’s listed companies.

We expect the regression coefficient of GDP or permanent resident population number and the number of subsidiaries originating from Shanghai as well as the number of subsidiaries directed from outward cities to Shanghai to be positive.
4.1.4 Cost effect

The enterprises’ locational choices need to consider the cost of business, particularly labor cost and land cost (Massey, 1984). Economic geography research shows that firm headquarters tend to agglomerate in central cities in order to get easy access to key information, key business partners and the decision-making layer of government (Abe, 1991). Yet the firms’ productive branches are oriented towards lowering cost, so that these functions tend to locate in areas that offer lower labor cost and land cost (Massey, 1984).

In this study, we use annual average land auction prices and annual average wage of workers to represent the cost of land and labor respectively.

 Accordingly, we propose a forth theoretical assumption: (4) Cities with comparatively low labor cost or land cost are both main investment destinations and source of Shanghai’s listed companies.

The regression coefficient of labor cost or land cost and the number of subsidiaries originating from Shanghai as well as the number of subsidiaries directed from outward cities to Shanghai is expected to be negative.

4.2 Empirical analysis

The empirical analysis is based on data on permanent resident population number, GDP, annual average land auction prices and the annual average wage of workers, which have been extracted from the “China Statistical Year Book for Regional Economic” and the “China City Statistical Yearbook” (2006, 2011).

We used SPSS.17.0 software to normalize the related indicators except for dummy variables. We also performed a multi-collinearity test. In statistical terms, there is a serious problem of multi-collinearity if VIF exceeds a value of 10 (Lu, 2005). In our study, the VIF of all independent variables amounted to less than 6. Therefore we can conclude that multi-collinearity of independent variables is not seriously interfere with our statistical test.

As a first step of analysis, we used Shanghai’s investment in other cities, i.e. the number of subsidiaries originating from Shanghai as the dependent variable in order to perform an OLS regression analysis for 2005 and 2010. The resulting regression coefficients are shown in Table 6.

As a second step of analysis, we used other cities’ investments in Shanghai in terms of the number of subsidiaries set up by other cities’ firms in Shanghai as the dependent variable in our OLS regression analysis. The resulting regression coefficients are shown in Table 7.

Our regression analysis (see Table 6 and 7) leads to the following conclusions:

(1) The administrative hierarchy effect is not statistically significant, as the regression coefficients of the administrative hierarchy dummy variable did not pass the test of significance.

(2) Shanghai’s relational power (outward impact) within the Chinese urban network is shaped by the proximity effect. The Yangtze River Delta was a major investment destination of Shanghai’s listed companies. Yet Shanghai’s attractiveness for investments originating from
other cities is not determined by a proximity effect. Some enterprises from Yangtze River Delta cities may tend to set up subsidiaries in provincial capital cities such as Nanjing or Hangzhou rather than in Shanghai.

(3) Shanghai’s attractiveness and relational power within the Chinese urban network is subject to an urban economic size effect. Yet the effect of urban population size did not pass the test of significance. In all our statistical tests, the regression coefficients of GDP were positive and passed the significance test.

(4) The labor cost effect did not prove to be statistically significant. In 2005, land cost was a factor that significantly affected Shanghai’s investment in other cities. Yet in 2010, we could not detect a statistically significant effect of land cost. In 2005, some firms might have chosen high price land to set up their branch network in order to benefit from other locational advantages. However, since 2005 land prices have been subject to a considerable increase, so that under the pressure of high land prices some firms may be expected to set up subsidiaries at locations that offer cheaper land prices.

5. Conclusion

The enterprise network of headquarters and subsidiaries can be regarded as an essential factor of urban network formation (Alderson and Beckfield, 2004). In this study, we used the
data of Chinese listed companies to analyze Shanghai’s gravitational force (attractiveness and outward impact) in the Chinese urban network. This research leads to different conclusions: First, Shanghai’s connectivity to the Chinese urban network is characterized by significant regional differences. East China, North China and South China have the comparatively closest links with Shanghai. The Yangtze River Delta is functioning as the most important hinterland of Shanghai. Yet Anhui and North Jiangxi, which form a part of the Pan-Yangtze River Delta, still need to strengthen their ties with Shanghai.

Second, both the attractiveness and relational power (outward impact) of Shanghai in the Chinese urban network are clearly shaped by an urban economic size effect, because interaction and the setting up of network links primarily develops between economically central cities (Yu, 1988). On the other hand, the administrative hierarchy effect, urban population size effect and labor costs effect did not pass the significant test.

Third, we could detect a significant proximity effect concerning Shanghai’s relational power within the Chinese urban network. In 2005, the land cost had a significant effect on Shanghai’s outward investments, yet in 2010 this variable did not prove to be statistically significant.

According to Taylor (2007) we can distinguish two main directions of urban development in the realm of inter-urban networking: If a city only attracts capital from outside and does not export capital (by investment in other cities), it will only be shaped by a “Town-ness” process, rather than attaining “City-ness”, which is associated with a city’s outward impact and its growth towards a modern international metropolis. In order to improve its positioning within the Chinese urban network and to counter major challenges that are related to the strong competitive position of Beijing, Shanghai needs to improve its control and command functions and focus on developing a headquarter economy rather than a branch economy.

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Shanghai’s Attractiveness and Relational Power within the Chinese Urban Network


